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Oregon Business Development Department
State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Enterprise Funds

Annual Financial Report
Year Ended June 30, 2025

**Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Enterprise Funds**

**Annual Financial Report
Year Ended June 30, 2025**

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Financial Section



Steve Bergmann
Division Director

Independent Auditor's Report

The Honorable Tina Kotek
Governor of Oregon

Sophorn Cheang, Director, Oregon Business Development Department
Infrastructure Finance Authority Board

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Special Public Works Fund and the Water Fund, enterprise funds of the State of Oregon, Oregon Business Development Department, as of and for the year ended June 30, 2025, and the related notes to the financial statements, as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of the Special Public Works Fund and the Water Fund, as of June 30, 2025, and the changes in its financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Oregon Business Development Department, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

As discussed in Note 1, the financial statements present only the combined Special Public Works Fund and the Water Fund, and do not purport to, and do not, present fairly the financial position of the State of Oregon or the Oregon Business Development Department, as of June 30, 2025, the changes in its financial position or its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

255 Capitol St NE, Ste 180
Salem, Oregon 97310

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and the disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Oregon Business Development Department's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 18, 2026, on our consideration of the Oregon Business Development Department's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to

provide an opinion on the effectiveness of the Oregon Business Development Department's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Oregon Business Development Department's internal control over financial reporting and compliance.

Office of the Secretary of State, Audits Division

State of Oregon

March 18, 2026

Basic Financial Statements

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Statement of Net Position
(In Thousands)
June 30, 2025

	SPWF	WF	Total
ASSETS			
Current Assets:			
Cash and Cash Equivalents	\$ 205,048	\$ 38,346	\$ 243,394
Investments	13,051	-	13,051
Securities Lending Collateral	442	83	525
Accounts and Interest Receivable (net)	3,916	616	4,532
Due From Other Funds	144	38	181
Loans Receivable (net)	26,375	3,335	29,710
Total Current Assets	248,975	42,417	291,392
Noncurrent Assets:			
Cash and Cash Equivalents - Restricted	1,488	-	1,488
Loans Receivable (net)	178,652	50,993	229,646
Net OPEB Asset	50	27	77
Total Noncurrent Assets	180,190	51,020	231,210
Total Assets	429,165	93,437	522,602
DEFERRED OUTFLOWS OF RESOURCES			
Related to Pensions	866	423	1,289
Related to OPEB	6	3	9
Total Deferred Outflows of Resources	872	426	1,299
LIABILITIES			
Current Liabilities:			
Accounts and Interest Payable	1,087	217	1,304
Obligations under Securities Lending	442	83	525
Due to Other Governments	1,630	17	1,647
Due to Other Funds	614	-	614
Compensated Absences Payable	170	74	244
Contracts, Mortgages and Notes Payable	12	5	17
Bonds Payable	3,395	-	3,395
Total Current Liabilities	7,350	395	7,746
Noncurrent Liabilities:			
Compensated Absences Payable	398	187	584
Arbitrage Rebate Liability	-	-	-
Contracts, Mortgages and Notes Payable	20	8	28
Bonds Payable	50,252	-	50,252
Net Pension Liability	2,025	991	3,016
Total OPEB Liability	25	11	36
Total Noncurrent Liabilities	52,719	1,197	53,916
Total Liabilities	60,070	1,592	61,662
DEFERRED INFLOWS OF RESOURCES			
Related to Pensions	171	84	254
Related to OPEB	14	7	21
Total Deferred Inflows of Resources	185	90	275
NET POSITION			
Restricted for:			
OPEB	50	27	77
Unrestricted	369,732	92,155	461,887
Total Net Position	\$ 369,783	\$ 92,181	\$ 461,964

The accompanying Notes are an integral part of the financial statements

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Statement of Revenues, Expenses and Change in Net Position
(In Thousands)
For the Fiscal Year Ended June 30, 2025

	<u>SPWF</u>	<u>WF</u>	<u>Total</u>
OPERATING REVENUES:			
Loan Interest Income	\$ 4,666	\$ 348	\$ 5,014
Other	1	-	1
Total Operating Revenues	<u>4,667</u>	<u>348</u>	<u>5,016</u>
OPERATING EXPENSES:			
Salaries and Wages	2,326	1,116	3,442
Services and Supplies	650	218	868
Distributions to Other Governments	3,485	2,375	5,860
Bonds - Interest	1,742	-	1,742
Total Operating Expenses	<u>8,203</u>	<u>3,709</u>	<u>11,912</u>
Operating Income (Loss)	<u>(3,536)</u>	<u>(3,361)</u>	<u>(6,896)</u>
NON-OPERATING:			
Investment Income (Loss)	10,668	1,855	12,523
Other Interest Expenses	(16)	(3)	(19)
Total Non-operating	<u>10,653</u>	<u>1,852</u>	<u>12,505</u>
Income (Loss) Before Contributions, Special Items, Extraordinary Items, and Transfers	<u>7,117</u>	<u>(1,508)</u>	<u>5,608</u>
Transfers from Other Funds	30,640	1,135	31,776
Transfers to Other Funds	(11,744)	(1,300)	(13,045)
Change in Net Position	<u>26,013</u>	<u>(1,673)</u>	<u>24,340</u>
Net Position - Beginning	344,099	94,092	438,192
Adjustment for Accounting Principal Change	(330)	(238)	(568)
Net Position - Beginning - As Restated	<u>343,770</u>	<u>93,854</u>	<u>437,624</u>
Net Position - Ending	<u>\$ 369,783</u>	<u>\$ 92,181</u>	<u>\$ 461,964</u>

The accompanying Notes are an integral part of the financial statements

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Statement of Cash Flows
(In Thousands)
For the Fiscal Year Ended June 30, 2025

	SPWF	WF	Total
Cash Flows from Operating Activities:			
Payments to Employees for Services	\$ (2,304)	\$ (1,089)	\$ (3,392)
Payments to Suppliers	(165)	(22)	(187)
Payments to Other Funds for Services	(465)	(189)	(653)
Loans Made	-	-	-
Distributions to Other Governments	(3,481)	(2,674)	(6,155)
Other Receipts (Payments)	(4,004)	3,954	(50)
Net Cash Provided (Used) in Operating Activities	(10,417)	(20)	(10,437)
Cash Flows from Noncapital Financing Activities:			
Principal Payments on Bonds/COPs	(3,225)	-	(3,225)
Principal Payments on Loans	(23)	(10)	(33)
Interest Payments on Bonds/COPs	(2,171)	-	(2,171)
Interest Payments on Loans	-	-	-
Transfers from Other Funds	30,640	1,135	31,776
Transfers to Other Funds	(13,230)	(1,300)	(14,530)
Net Cash Provided (Used) in Noncapital Financing Activities	11,991	(174)	11,817
Cash Flows from Investing Activities:			
Interest on Investments and Cash Balances	9,647	1,852	11,499
Interest Income from Securities Lending	15	3	18
Interest Expense from Securities Lending	(15)	(3)	(18)
Loan Principal Repayments	14,760	2,426	17,186
Loan Interest Received	5,879	465	6,343
Loans Made	(36,727)	(4,911)	(41,637)
Net Cash Provided (Used) in Investing Activities	(6,441)	(168)	(6,608)
Net Increase (Decrease) in Cash and Cash Equivalents	(4,867)	(362)	(5,229)
Cash and Cash Equivalents - Beginning	211,402	38,708	250,111
Cash and Cash Equivalents - Ending	\$ 206,536	\$ 38,346	\$ 244,882

The accompanying Notes are an integral part of the financial statements

(Continued on Page 7)

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Statement of Cash Flows
(In Thousands)
For the Fiscal Year Ended June 30, 2025

	<u>SPWF</u>	<u>WF</u>	<u>Total</u>
Reconciliation of operating income to net cash provided (used) by operating activities:			
Operating Income (Loss)	\$ (3,536)	\$ (3,361)	\$ (6,896)
Adjustments to Reconcile Operating Income to Net Cash Provided (Used) by Operating Activities:			
Interest Receipts Reported as Operating Revenue	(4,666)	(348)	(5,014)
Interest Payments Reported as Operating Expense	1,742	-	1,742
Net Changes in Assets and Liabilities:			
Due from Other Funds	388	4,476	4,864
Loans Receivable	-	(24)	(24)
Accounts and Interest Payable	(114)	(79)	(192)
Due to Other Funds	(4,501)	(497)	(4,998)
Due to Other Governments	84	(281)	(197)
Compensated Absences Payable	76	11	87
Net Pension Liability	475	270	744
Net OPEB Liability	(2)	(1)	(2)
Total OPEB Liability	3	1	4
Net Changes in Deferred Outflows of Resources:			
Related to pensions	(388)	(199)	(588)
Related to OPEB	(5)	(2)	(7)
Net Changes in Deferred Inflows of Resources:			
Related to Pensions	28	17	45
Related to OPEB	(3)	(1)	(4)
Total Adjustments	(6,882)	3,341	(3,541)
Net Cash Provided (Used) by Operating Activities	<u>\$ (10,417)</u>	<u>\$ (20)</u>	<u>\$ (10,437)</u>
Noncash Activities:			
Net Change in Fair Value of Investments	\$ 814	\$ -	\$ 814

The accompanying Notes are an integral part of the financial statements

(Continued from Page 6)

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

Note 1 - Summary of Significant Accounting Policies

The accompanying financial statements of the Oregon Business Development Department's Special Public Works Fund (SPWF) and Water Fund (WF) have been prepared in conformity with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB). All applicable GASB pronouncements have been applied.

1.A - THE REPORTING ENTITY

A major focus of the Oregon Business Development Department (the Department) is to help communities plan, design, and construct municipally owned infrastructure such as safe drinking water systems, wastewater systems, and community facilities; and to enhance livability and economic prosperity for Oregon. The Department achieves these goals, in part, through the SPWF and the WF programs. These financial statements report the financial activity of the SPWF and WF programs. SPWF and WF are part of the State of Oregon reporting entity and are incorporated in Oregon's Annual Comprehensive Financial Report.

SPWF was created on July 1, 1985, as a program of the Intergovernmental Relations Division of the then Executive Department. The program was subsequently transferred to the Department on July 1, 1987. The SPWF program operates under the provisions of sections 285B.410 through 285B.482 of the Oregon Revised Statutes (ORS). The SPWF program makes loans and grants to municipalities for the design and construction of municipally owned infrastructure needed to support industrial and commercial development.

WF was created in 1993 as a program within the Department. The WF program operates under the provisions of ORS sections 285B.560 through 285B.599. The program is primarily intended to provide funding to municipalities to assist in compliance with the Safe Drinking Water Act and the Clean Water Act. As a result, the WF program makes loans and grants to municipalities for the construction and improvement of water and wastewater collection systems to provide Oregon residents with safe drinking water and appropriate wastewater disposal.

1.B - BASIS OF PRESENTATION

SPWF and WF programs are accounted for as Enterprise Funds, a proprietary fund type. Enterprise Funds account for operations financed and operated in a manner like private business enterprises.

The Department has chosen to report its basic financial statements in amounts that round to the nearest one thousand dollars. The natural round of all amounts, including subtotals and totals, has been maintained.

1.C - MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

All proprietary funds are accounted for on a flow of economic resources measurement focus and are maintained on the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded at the time related liabilities are incurred.

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

All assets, any deferred outflows of resources, liabilities, and any deferred inflows of resources associated with the operation of the SPWF and WF are included on the statement of net position. Assets, plus deferred outflows of resources, less liabilities, less deferred inflows of resources, equal net position.

SPWF and WF statements of revenues, expenses, and changes in fund net position presents increases (e.g., revenues) and decreases (e.g., expenses) in net position.

Operating revenues and expenses generally result from providing services to municipalities. Significant operating income includes loan interest received. Operating expenses include salaries and wages, services and supplies, distributions to other governments, and interest paid on bonds outstanding. All revenues and expenses not meeting these definitions are reported as non-operating revenues and expenses. SPWF and WF are accounted for as separate programs; therefore, there is no internal activity.

1.D - BUDGETARY ACCOUNTING

The Oregon Legislature approves the State of Oregon's budget on a biennial basis. SPWF and WF program expenditures are monitored against approved budgets, quarterly allotments, and cash balances. Limitations lapse at the end of the biennium. The Emergency Board of the Legislature approves any necessary increases in budgets when the Legislature is not in session. The SPWF and WF have continuous spending authority under ORS 285B.455 and 285B.563.

1.E - OREGON BOND DISCOUNTS, PREMIUMS, AND ISSUANCE COSTS

Bond discounts and premiums are deferred and amortized over the term of the bonds using the straight-line method. Bond discounts are presented as a reduction to the face amount of bonds payable; premiums are presented as an addition to the face amount of bonds payable; issuance costs are expensed in the period incurred. SPWF and WF do not have any liability for bond arbitrage. The governmental units to which SPWF and WF provide financing are responsible for any arbitrage liability incurred on the bonds.

1.F - CASH EQUIVALENTS, AND INVESTMENTS (INCLUDING RESTRICTED)

Cash deposits that are held in a cash management or investment pool are classified as cash and cash equivalents when the pool has the general characteristics of a demand deposit account. Cash and cash equivalents consist of cash and investments held by the Office of the State Treasurer in the Oregon Short-term Fund; and moneys held in money market funds held by a trustee.

Investments are reported at fair value. Changes in the fair value of investments are recognized as investment income (loss) in the current year.

1.G - RECEIVABLES

Receivables are amounts due representing revenues earned or accrued in the current period. Interest receivable includes interest due on loans to local governments and special districts. An allowance for uncollectible loans was established to estimate the potential loss from uncollectible loans. Actual loan losses may vary from estimated amounts.

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

Forgivable loans are expected to be forgiven once certain restrictions and obligations are met. However, until the conditions are met, forgivable loans are recorded as receivables with an offsetting allowance for doubtful accounts.

1.H - INTRAFUND TRANSACTIONS

Intrafund activity (transfers to/from other funds) within each fund in the financial statements have been eliminated.

1.I - COMPENSATED ABSENCES

Employees accumulate earned but unused vacation and sick leave benefits. Accumulated vacation leave for employees is recorded as an expense and a liability of the SPWF and WF programs as benefits accrue to the employee. A liability for unpaid accumulated sick leave is not recorded. Employees are not paid for unused sick leave benefits when employees leave Department service. The Department implemented GASB 101 *Compensated Absences* in this fiscal year, resulting in an adjustment to the respective beginning net positions of the SPWF of \$(330) and the WF of \$(238). This statement requires that liabilities for compensated absences be recognized for (1) leave that has not been used and (2) leave that has been used but not yet paid in cash or settled through noncash means.

1.J - RESTRICTED ASSETS

Restricted assets consist of cash or another item of monetary value that is set aside for a particular purpose, primarily to satisfy regulatory or contractual requirements.

1.K - NET POSITION

Net position is presented in two classifications: Restricted for OPEB and Unrestricted.

Note 2 - Cash and Cash Equivalents

At June 30, 2025, cash and cash equivalents consist of:

Office of the State Treasurer, Oregon Short-Term Fund	\$	243,394
Debt Service funds held by Zions Bank, trustee		1,488
		244,882
	\$	244,882

Cash and cash equivalents are displayed in the financial statements as follows:

Current Assts:		
Cash and Cash equivalents	\$	243,394
Noncurrent Assets:		
Cash and Cash equivalents - Restricted		1,488
		244,882
	\$	244,882

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

2.A - DEPOSITS

As of June 30, 2025, the book balance of monies held in demand accounts in the OSTF was \$243,394. The bank balance was \$244,417. The Oregon State Treasurer maintains the OSTF, a cash and investment pool that is available for use by the Department. The book balance with Zion Bank was \$1,488, and the bank balance was \$1,480.

2.B - CUSTODIAL CREDIT RISK

The custodial credit risk for deposits is the risk that, in the event of a bank failure, the Department will not be able to recover deposits or collateral securities that are in the possession of an outside party. The Department does not have a formal policy regarding custodial credit risk for deposits. However, banking regulations and Oregon law establish the insurance and collateral requirements for deposits in the OSTF.

A separate financial report for the OSTF is prepared by the Treasurer. Copies of the report may be obtained from the Oregon State Treasury, 867 Hawthorne Ave SE, Salem, OR 97301, or from the Treasury's website at:

<https://www.oregon.gov/treasury/public-financial-services/oregon-short-term-funds/pages/default.aspx>

The balance of money market accounts held by the Zions Bank (Oregon Bond Bank trustee) as agents for the Department totaled \$1,480. The funds held by the Bond Trustee are not held in the Department's name but are held in bondholders' names. Each bondholder is insured by FDIC up to \$250. The remaining funds are neither insured, nor collateralized and are thus exposed to custodial credit risk.

Note 3 - Investments

The Bond Indentures authorize the Department to invest in direct obligations of, or obligations guaranteed by, the United States of America: bonds, debentures, notes, participation certificates, or other similar obligations issued by specified Federal Agencies; and direct and general obligations of, or guaranteed by, the State: investments agreements, secured or unsecured, with any institution whose debt securities are rated at least equal to the then existing rating on the bonds by the rating agencies; and deposit on interest-bearing demand deposits, or certificates of deposit secured by obligations described above. These are permissible investments under State statute ORS 285B.455 which allows moneys in the SPWF to be invested as provided by ORS 293.701 to 293.857. Investment Standards for the State of Oregon are set in ORS 293.726 and require funds to be managed as a prudent investor would. On June 30, 2025, the Department reported investments in SPWF of \$13,051 which includes \$3,051 of unrealized gains reported as investment income. Investments are with the Oregon Intermediate Term Pool (OITP).

OITP is not registered with the U.S. Securities and Exchange Commission as an investment company. Additional information about OITP, including its audited financial statements, can be found at:

<https://www.oregon.gov/treasury/invested-for-oregon/Pages/Oregon-Intermediate-Term-Investments.aspx>

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

The State’s investment policies are governed by Oregon Revised Statutes and the Oregon Investment Council (Council). The State Treasurer is the investment officer for the Council and is responsible for all funds entrusted to OST. These funds must be invested, and the investments managed, as a prudent investor would, exercising reasonable care, skill, and caution. Investments in OITP are further governed by guidelines approved by the Council, establishing diversification percentages, and specifying the types and maturities of investments.

3.A - CREDIT RISK

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The Department does not have a policy concerning credit risk. Investments are with the Oregon Intermediate Term Pool (OITP).

On June 30, 2025, OITP guidelines require that all investments meet minimum ratings requirements at the time of purchase. Minimum required ratings are subject to investment type as dictated by the guidelines.

3.B - INTEREST RATE RISK

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Department does not have a policy concerning interest rate risk. Investments are with the OITP.

OITP portfolio guidelines require that the portfolio’s modified duration, a measure of interest rate risk, shall maintain a modified duration +/- 20% of the Bloomberg Intermediate U.S. Government/Credit Total Return Index. The weighted average duration for the OITP and the Benchmark at June 30, 2025 was 3.78 and 3.84 years, respectively. The maximum maturity for any single investment should not be greater than 12.25 years from settlement date. Asset-backed securities, mortgage-backed securities, and commercial mortgage-backed securities use weighted average life as a proxy for maturity.

3.C - SECURITIES LENDING

In accordance with State of Oregon investment policies, state agencies may participate in securities lending. Neither SPWF nor WF have any of its own securities lending activity but were allocated a share related to the OSTF securities lending activity. As of June 30, 2025, there were no securities lending activities to disclose for the OITP. Additional information about OSTF and OITP securities lending can be found in their audited financial statements. See links previously provided above. Securities lending information is provided in the following table:

Oregon Short Term Fund (OSTF)	
Securities Lending Cash Collateral	\$ 525
Total cash and noncash collateral	13,316
Securities on loan	13,052
Investments purchased with cash collateral	525

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

The securities on loan from the OSTF included:

	Percent
U.S. Agency Securities	94.77
Domestic Fixed Income Securities	5.23
	100.00

Note 4 - CHANGES IN LONG-TERM LIABILITIES

The following table summarizes the changes in long-term liabilities for activities for the fiscal year ended June 30, 2025:

	Beginning balance			Ending Balance	
	7/1/2024	Increase	Decrease	6/30/2025	Due in One Year
Bonds Payable:					
Principal	\$ 48,450	\$ -	\$ 3,225	\$ 45,225	\$ 3,395
Premium	8,776	-	354	8,422	354
Total Bonds Payable	57,226	-	3,579	53,647	3,749
Compensated Absences	174	767	112	829	244
Contracts Mortgages and Notes Payable	79	-	33	46	17
	\$ 57,479	\$ 767	\$ 3,724	\$ 54,522	\$ 4,011

Note 5 - DEBT SERVICE REQUIREMENTS TO MATURITY

Debt service requirements for bonds as of June 30, 2025:

For the year ending June 30,	Principal	Interest	Total
2026	\$ 3,395	\$ 2,021	\$ 5,416
2027	3,545	1,862	5,407
2028	3,720	1,695	5,415
2029	3,900	1,519	5,419
2030	3,460	1,334	4,794
2031-2035	13,210	4,419	17,629
2036-2040	6,600	2,059	8,659
2041-2045	5,080	835	5,915
2046-2050	2,080	172	2,252
2051-2055	235	7	242
	\$ 45,225	\$ 15,922	\$ 61,147

Oregon Business Development Department, State of Oregon
Special Public Works Fund (SPWF) and Water Fund (WF)
Notes to the Basic Financial Statements
(In Thousands)
June 30, 2025

Debt service requirements for contracts, mortgages, and notes payable as of June 30, 2025:

For the year ending			
June 30,	Principal	Interest	Total
2025	\$ 17	\$ 3	\$ 20
2026	19	2	20
2027	10	-	10
	\$ 46	\$ 5	\$ 51

Note 6 - OREGON BOND BANK BONDS ISSUED AND OUTSTANDING

As of June 30, 2025, Oregon Bond Bank bonds totaling \$45,225 are outstanding. Bond proceeds are lent to Oregon local governments (borrowers) to fund eligible SPWF and WF projects. Security for bond payment is primarily from repayment of these loans made to the Department by the borrowers. These bonds are not general obligations of the State of Oregon. Bonds payable reported on the statement of net position are recorded net of original issue premiums and discounts. Bond premiums of \$8,422 and bond discounts of \$0 are included in Bonds Payable as of June 30, 2025.

The following table summarizes the changes in bonds outstanding during the fiscal year ended June 30, 2025:

Series	Period	Interest	Original	July 1,	June 30,			Due in
			Issue	2024	2025	Increase	Decrease	one year
2018A	2018-48	3.50-5.00	\$ 31,275	\$ 21,650	\$ 19,820	\$ -	1,830	\$1,935
2021A	2021-51	3.00-5.00	26,260	23,175	22,040	-	1,135	1,200
2021B	2021-41	0.27-2.57	4,365	3,625	3,365	-	260	260
			\$61,900	\$ 48,450	\$45,225	\$ -	\$3,225	\$3,395

Note 7 - Employee Retirement Plans

7.A - PLAN DESCRIPTION

The Oregon Public Employees Retirement System (PERS) provides retirement plans for Department employees. PERS is administered by the Public Employees Retirement Board (Board), as required by ORS chapters 238 and 238A. Copies of the PERS annual financial reports may be obtained at:

<http://www.oregon.gov/pers/Pages/Financials/Actuarial-Financial-Information.aspx>

7.B - OREGON PUBLIC RETIREMENT SYSTEM (PERS)

The Department's employees who were plan members before August 29, 2003, participate in PERS, a cost-sharing multiple-employer defined benefit pension plan. The PERS has two tiers of benefits. Employees hired before January 1, 1996 are in Tier One. Tier One employee benefits are reduced if retirement occurs prior to age 58 with fewer than 30 years of service. Tier Two members are eligible for full benefits at age 60. Tier Two does not have the Tier One assumed earnings rate guarantee. The PERS retirement allowance is payable monthly for life and may be selected from several retirement benefit options as established by ORS chapter 238. Options include survivorship benefits and lump sum

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distributions. The PERS also provides death and disability benefits. Monthly benefits are adjusted annually through cost-of-living (COLA) changes. The COLA is capped at 2.0 percent for all benefit recipients.

7.C - OREGON PUBLIC SERVICE RETIREMENT PLAN (OPSRP)

The 2003 Oregon Legislature created the Oregon Public Service Retirement Plan (OPSRP), also a cost-sharing multiple-employer plan. OPSRP is part of PERS and is administered by the PERS Board. OPSRP is a hybrid pension plan with two components: the Pension Program (defined benefit) and the Individual Account Program (defined contribution). Department employees hired after August 28, 2003, participate in OPSRP after completing six months of service. The OPSRP Pension Program provides a monthly pension payable for life as well as death and disability benefits as established by ORS chapter 238A.

Beginning January 1, 2004, PERS members became members of the Individual Account Program (IAP) portion of OPSRP. PERS members retain their existing PERS accounts, but member contributions are now deposited in the IAP account rather than into the member’s PERS account. All covered employees are required by state statute to contribute a percentage of their salary to the IAP.

7.D - PLAN RATES

For the PERS Pension and the OPSRP Pension, the Department must contribute actuarially computed amounts as determined by the Board. The funding policies provide for monthly employer contributions. Rates are subject to change because of subsequent actuarial valuations.

The required contribution rates as a percentage of subject salary are:

Year Ended			
June 30,	PERS	OPSRP	IAP
2025	21.78%	18.28%	6.00%
2024	21.78%	18.28%	6.00%
2023	22.38%	17.29%	6.00%
2022	22.38%	17.29%	6.00%

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7.E - ANNUAL PENSION COST

The annual pension cost is the actual contribution to PERS (which equals the required contribution) plus the 6% employee contribution. The annual pension cost for the year ended June 30, 2025, and the three preceding years are:

Year Ended			
June 30,	PERS	OPSRP	IAP
2025	185	155	51
2024	195	156	51
2023	165	127	44
2022	117	96	34

7.F - PENSIONS

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of PERS and additions to/deductions from PERS's fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, revenues are recognized when earned. Contributions are recognized when due, pursuant to legal (or statutory) requirements. Benefits are recognized in the month they are earned, and withdrawals are recognized in the month they are due and payable. Plan investments are reported at fair value.

7.G - NET PENSION LIABILITY

On June 30, 2025, the State reported a liability of \$6 billion for its proportionate share of the net pension liability. The Department's portion for SPWF and WF is \$3,016. The net pension liability was measured as of June 30, 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2022. The State's portion of the net pension liability was based on a projection of the State's long-term share of contributions of all participating employers, actuarially determined. On June 30, 2025, the Department reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

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	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Differences between Expected and actual Earnings on Investments	\$ 179	\$ 7
Changes in Assumptions	303	-
Net difference between projected and actual earnings on investments	192	-
Changes in proportion and differences between contributions and proportionate share of contributions	219	247
Total (prior to post-measurement date contributions)	<u>893</u>	<u>254</u>
Net deferred outflow (inflow) of resources before contributions subsequent to measurement date		639
Contributions subsequent to the measurement date	<u>397</u>	-
Net Deferred Outflow (inflow) of resources		<u>\$ (242)</u>

The \$397 reported as deferred outflows of resources related to pensions resulting from Department contributions after the measurement date will be recognized as a decrease to the net pension liability in the year ended June 30, 2025. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Fund subsequent fiscal years</u>	<u>Deferred Outflow (Inflow) of Resources</u>
1st Fiscal Year	\$ 28
2nd Fiscal Year	348
3rd Fiscal Year	174
4th Fiscal Year	77
5th Fiscal Year	12
Thereafter	-
Total	<u>\$ 639</u>

Note 8 - Other Postemployment Benefit Plans

8.A - PLAN DESCRIPTION

Department employees may be eligible to participate in health insurance plans and other benefit plans after retirement, collectively known as Other Postemployment Benefits (OPEB). OPEB plans are offered through PERS and the Public Employees Benefit Board (PEBB).

8.B - RETIREMENT HEALTH INSURANCE ACCOUNT

The Retirement Health Insurance Account (RHIA) is a cost-sharing multiple-employer OPEB plan which provides a payment of up to \$60¹ toward the monthly cost of health insurance for eligible PERS

¹This amount represents actual dollars and is not rounded to thousands

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members. To be eligible for the RHIA subsidy, the member must: (1) have eight years or more of qualifying service in PERS at the time of retirement or receive a disability allowance as if the member had eight years or more of creditable service in PERS, (2) receive both Medicare parts A and B coverage, and (3) enroll in a PERS sponsored health insurance plan. The plan was closed to new entrants hired on or after August 29, 2003.

The Department is required by statute to contribute actuarially computed amounts as determined by PERS. The Department contributed 0.00% of PERS-covered salary for Tier One and Tier Two members to fund the normal cost portion of RHIA benefits. The Department also contributed 0.00% of all PERS-covered salary to amortize the unfunded actuarial accrued liability. These rates are embedded within the total PERS and OPSRP Pension Employer Rates.

The Department's contribution equaled the annual contribution required. The Oregon Legislature has sole authority to amend the benefit provisions and funding policy for the RHIA plan.

8.C - RETIREE HEALTH INSURANCE PREMIUM ACCOUNT

The Retiree Health Insurance Premium Account (RHIPA) is a single-employer OPEB plan that provides for payment of the average difference between the health insurance premiums paid by retired state employees, under contracts entered into by the PERS Board, and health insurance premiums paid by state employees who are not retired. Retired state employees are qualified to receive the RHIPA subsidy if they had eight or more years of qualifying service in PERS at the time of retirement or are receiving a disability pension calculated as if they had eight or more years of qualifying service but are not eligible for federal Medicare coverage. The plan was closed to new entrants hired on or after August 29, 2003.

The Department is required by statute to contribute actuarially computed amounts as determined by PERS. The Department contributed 0.00% of PERS-covered salary for Tier One, Tier Two and OPSRP members to fund the normal cost portion of RHIPA benefits. The Department also contributed 0.00% of all PERS-covered salary to amortize the unfunded actuarial accrued liability. These rates are embedded within the total PERS and OPSRP pension employer rates.

The Department's contribution equaled the annual contribution required. The Oregon Legislature has sole authority to amend the benefit provisions and funding policy for the RHIPA plan.

8.D - PUBLIC EMPLOYEES BENEFIT BOARD PLAN

The Public Employees Benefit Board (PEBB) plan is a single-employer plan for financial reporting purposes, which offers medical, dental and vision benefits to eligible retired employees. Retired employees not eligible for Medicare are eligible for PEBB coverage if the retiree is receiving a service or disability benefit from PERS or another state system, is eligible to receive a retirement allowance from PERS and has reached the earliest retirement age under ORS Chapter 238 or is eligible to receive a

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service allowance or pension under any system offered by the state and has attained the earliest retirement age under that system. The PEBB Plan funding policy provides for contributions at amounts sufficient to fund benefits on a pay-as-you-go basis. Active employees do not make contributions. Participating retirees pay their own monthly premiums based on a blended premium rate since retirees are pooled together with active employees for insurance rating purposes. PEBB does not issue a separate, publicly available financial report.

Chapter 243 of the Oregon Revised Statutes assigns PEBB the authority to establish and amend the benefit provisions of the PEBB plan. As the administrator of the PEBB plan, PEBB has the authority to determine postretirement benefit increases and decreases.

8.E - NET OPEB ASSET

On June 30, 2025, the Department reported an asset of \$77 for its proportionate share of the net OPEB asset. The net OPEB asset was measured as of June 30, 2024, and the total OPEB liability used to calculate the net OPEB asset was determined by an actuarial valuation as of December 31, 2022.

8.F - TOTAL OPEB LIABILITY

On June 30, 2025, the Department reported a total OPEB liability of \$36. The total OPEB liability was measured as of June 30, 2025, and was determined by an actuarial valuation as of July 1, 2024.

Note 9 - RISK FINANCING

The State of Oregon's Department of Administrative Services Risk Management Section (Risk Management) administers the State's property, liability, and workers' compensation insurance program. Risk Management has found it more economical to manage the risk of loss internally and, therefore, minimizes the purchase of commercial insurance policies to the extent possible.

The monies set aside by Risk Management under Chapter 278.405 of the Oregon Revised Statutes are used to service the following risks: direct physical loss or damage to state property; tort liability claims brought against the State, its officers, employees, or agents; workers' compensation; employee dishonesty; and faithful performance coverage for certain positions required by law to be covered and other key positions.

As a state agency, the Department participates in the self-insured property and liability program. Risk Management allocates the cost of claims and claims administration by charging an assessment to each State entity, based on its share of losses. Statewide risk charges are based on independent biennial actuarial forecasts and division expenses, less any available fund balance from the prior biennium.

For the SPWF and WF programs, the amount of claim settlements did not exceed insurance coverage for each of the past three years.

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Note 10 - COMMITMENTS

The Department has signed contracts to fund various SPWF and WF projects. The amount of money committed but not disbursed on June 30, 2025, is:

SPWF	WF	Total
\$ 139,814	\$ 25,108	\$ 164,921

Money for these projects is expected to be disbursed within three years. These commitments will be funded from current assets, future non-bond bank loan payments, and any amount provided from non-program sources, such as Oregon Lottery Revenue Bonds approved by the Oregon Legislature.

Note 11 - LOANS AND FORGIVABLE LOANS RECEIVABLE

The following table disaggregates loans receivable, forgivable loans, and the allowance for doubtful accounts reported in the financial statements as Loans Receivable (net).

Current:	SPWF	WF	Total
Loans and Forgivable Loans	\$ 26,375	\$ 3,335	\$ 29,710
Allowance for Forgivable Loans	-	-	-
Total Current	\$ 26,375	\$ 3,335	\$ 29,710
 Noncurrent:			
Loans and Forgivable Loans	\$ 178,716	\$ 50,993	\$ 229,709
Allowance for Forgivable Loans	(64)	-	(64)
Total Noncurrent	\$ 178,652	\$ 50,993	\$ 229,646



Steve Bergmann
Division Director

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

The Honorable Tina Kotek
Governor of Oregon

Sophorn Cheang, Director, Oregon Business Development Department
Infrastructure Finance Authority Board

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined financial statements of the Special Public Works Fund and the Water Fund, enterprise funds of the State of Oregon, Oregon Business Development Department (department), as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the basic financial statements, and have issued our report thereon dated March 18, 2026.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the department's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control. Accordingly, we do not express an opinion on the effectiveness of the department's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying Schedule of Findings and Responses, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of

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Salem, Oregon 97310

the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency described in the accompanying Schedule of Findings and Responses as item 2025-01 to be a material weakness.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying Schedule of Findings and Responses as item 2025-02 to be a significant deficiency.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the department's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Department Response to Findings

Government Auditing Standards requires the auditor to perform limited procedures on the department's response to the findings identified in our audit and described in the accompanying Schedule of Findings and Responses. The department's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the department's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the department's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Office of the Secretary of State, Audits Division

State of Oregon

March 18, 2026

Schedule of Findings and Responses

2025-01 Follow policy for debt recorded in SPWF

Material Weakness

Criteria:	Oregon Accounting Manual (OAM) 10.10.00.PO; OAM 15.65.10 State accounting policy requires management to be responsible for establishing and maintaining internal control to provide reliability of financial reporting. This includes ensuring the proper accounting for long-term debt.
Condition:	The department incorrectly recorded \$28.2 million of lottery revenue bonds payable in the Special Public Works Fund (SPWF). Although SPWF received the bond proceeds, its revenues are not responsible for repayment of this debt so the liability should not have been recorded in SPWF.
Cause:	The department did not follow its internally created bond issuance procedures.
Effect:	The error resulted in the department's financial statements being materially misstated and the misstatement was not identified by the department. The department corrected the financial statements for this error when brought to their attention.
Recommendation:	We recommend department management improve existing controls to ensure bonds not issued on behalf of the SPWF are recorded accurately.
Agency Response:	See page 5 of this schedule.

2025-02 Improve controls over accounting and review of financial statements

Significant Deficiency

Criteria:	Oregon Accounting Manual (OAM) 10.10.00.PO; OAM 15.95.00.PO.102 State accounting policy requires management to be responsible for establishing and maintaining internal control to provide reliability of financial reporting. This includes ensuring year-end financial reporting procedures are followed.
Condition:	During the audit, we identified various errors in the department's accounting records for the Special Public Works Fund (SPWF) and Water Fund: <ul style="list-style-type: none">• At year-end, the department incorrectly accrued \$3.3 million loan reimbursements paid after fiscal year-end as a payable and a loan receivable.• The year-end accruals for \$3.6 million in loan interest income and related receivables were not recorded. In addition, the department did not record the \$5 million correction of the prior year's audit error for this same issue.• The year-end accrual for \$1 million in bond interest expense and related interest payable were not recorded.• A \$1.2 million error related to bond interest payable identified in the prior year audit was still present and not corrected in the accounting system.

During our review of the financial statements and note disclosures, we identified various errors in formulas and content. For example, the statements did not include a line for the change in accounting principle and some note dates or amounts were not updated or were incorrect.

Cause: The department did not identify errors in entries or recognize when year-end entries were not made. Management attributed the errors to staff development and the need to continue to provide training to improve the staff's understanding of year-end entries. In addition, management does not have a sufficient process to review the financial statements and note disclosures and supporting documentation.

Effect: As described in the condition above, the errors resulted in the department's financial statements being misstated and the misstatements were not identified by the department. The department corrected the financial statements for these errors when brought to their attention.

Recommendation: We recommend management continue to provide training to its staff and refine its year-end processes. We further recommend management implement a more complete review of accounting entries, financial statements and note disclosures to ensure errors and omissions are identified.

Agency Response: See page 5 of this schedule.



March 25, 2026

Steve Bergmann,
Director, Audits Division
Oregon Secretary of State
255 Capitol St. NE Suite 180
Salem, OR 97310

Dear Mr. Bergmann:

This is our management response with regards to the Fiscal Year (FY) 2025 Special Public Works Fund (SPWF) and Water-Wastewater Fund (WF) audit findings and recommendations below:

1) **2025-01 - Follow policy for debt recorded in SPWF**

Material Weakness

- The department incorrectly recorded \$28.2 million of lottery revenue bonds payable in the Special Public Works Fund (SPWF). Although SPWF received the bond proceeds, its revenues are not responsible for repayment of this debt so the liability should not have been recorded in SPWF.

Audit Recommendation

Secretary of State recommends department management improve existing controls to ensure bonds not issued on behalf of the SPWF are recorded accurately.

Management Response

Business Oregon agrees with the finding. The agency is aware that 1) the bond proceeds were for SPWF projects and it is appropriate for proceeds to be transferred to SPWF, 2) however, the liability should be recorded in GAAP Fund 8500, and 3) SPWF funds will not be used to repay the lottery bonds but rather lottery fund appropriations. This error resulted from the heavy volume of work during the Fiscal Year-End period. The error was subsequently identified, and the amount was corrected on the FY2025 Debt Disclosure form and on the FY2025 Financial Statements. When preparing for SPWF financial statements for the FY2026 in September - December 2026, agency will adjust the SFMA Bond Payable Balance to reflect a correct balance for the SPWF and the Government-Wide Reporting Fund during the FY2026 reporting period. An adjustment will also be made to the FY2026 SPWF financial statements beginning balance.

2) **2025-02 – Improve controls over accounting and review of financial statements**

Significant Deficiency

- a. At year-end, the department incorrectly accrued \$3.3 million loan reimbursements paid after fiscal year-end as a payable and a loan receivable.
- b. The year-end accruals for \$3.6 million in loan interest income and related receivables were not recorded. In addition, the department did not record the \$5 million correction of the prior year's audit error for this same issue.
- c. The year-end accrual for \$1 million in bond interest expense and related interest payable were not recorded.
- d. A \$1.2 million error related to bond interest payable identified in the prior year audit was still present and not corrected in the accounting system.

**Audit Recommendation**

Secretary of State recommends department management continue to provide training to its staff and refine its year-end processes. We further recommend management implement a more complete review of accounting entries, financial statements and note disclosures to ensure errors and omissions are identified.

Management Response

Business Oregon agrees with these findings.

Finding#2a

During FY2025 Fiscal Year-End processing, the agency's fiscal department implemented a revised procedure governing loan repayments and loan disbursements. Under this procedure, the department will not accrue loan receivable-related transactions occurring on or after July 1. The error identified represents transactions that were missed and not corrected appropriately within the year-end closing deadline. Because this accrual error auto reverses in FY 2026, no further corrective action is needed for FY 2026 reporting.

Finding#2b

This task in the year-end process was missed to accrue loan interest earnings and recognize interest receivable for FY2024 and FY2025. The interest earned was received but posted in accounting records in the fiscal year it was received, versus the previous fiscal year it was accrued and should have been recorded. By this coming FY2026 year-end closing, August 2026, our accountant will enter the correct interest income/receivable accrual entry. When preparing financial statements in September through December 2026 for the FY2026 SPWF and WF programs, we will adjust the financial statement Beginning Fund Balance to reflect a correct loan interest income for the FY2026 reporting period.

Finding#2c and #2d

This specific SPWF task in the year-end process was missed to accrue bond interest expense and related interest payable for FY2025. The agency's Fiscal team is revisiting the Fiscal Year End process and procedures and tools used for accounting for bonds. Also, a senior accountant is currently creating a procedure for bond related tasks to identify these necessary entries during the fiscal year end. When preparing for financial statements in September - December 2026 for the FY2026 SPWF, we will adjust the financial statement beginning Fund Balance and Interest Expense to reflect a correct FY 2026 bond interest expense.

Business Oregon staff responsible for corrective action

- Imee Anderson, Chief Financial Officer
- Mia Seo, Deputy Chief Financial Officer
- Rory Spencer, Accounting Manager

Going forward, management will ensure the year-end procedure and tools are continuously developed, staff training is enforced, and thorough review of the tasks has been implemented. The corrective actions will be completed and implemented during the year end closing process for FY2026.

Sincerely,

Sophorn Cheang
Agency Director